

**Political Science 4010: Security Analysis and Briefing
Fall 2017**

Dr. Stephen C. Nemeth

208 Murray Hall

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Office Hours:

TR 12:00-3:00

or by Appointment

Time and Location:

TR 10:30-11:45

MSCS 445

Course Description:

The purpose of this course is to introduce students to the world of intelligence analysis. Students will gain a basic understanding of the different types of intelligence, the way intelligence is analyzed, and the ways that analysts present their findings to the consumer. During the course we will develop critical thinking techniques and apply them to both hypothetical and real-world problems. Lastly, we will focus on the techniques used by professionals to present the results of their analyses

Required Reading:

- Heuer, Richards J. and Randolph Pherson. 2015. *Structured Analytic Techniques for Intelligence Analysis* (2nd ed.). Thousand Oaks, CA: Sage.

I have also assigned various other readings. These are marked with an asterisk (*). These will all be available on D2L (online.okstate.edu).

Course Requirements and Grading:

<i>Component:</i>	<i>Grade Weight:</i>	<i>Due Dates:</i>
Exam I	20%	Thursday, September 28th
Group Exercises	30%	Various
Paper Assignment	20%	Friday, December 8 th
Final Exam	20%	Tuesday, December 12 th
Attendance	10%	N/A

Exam I – The test will be taken in class and consist of 20-25 questions and a short essay.

Group Exercise – There will be two types of group exercises in this class. In the first group exercise, you and your group will teach the class one of the structured analytical techniques. You are free to choose whatever pedagogical approach you prefer. You will do this type of exercise twice over the course of the semester. We will discuss this in more detail later.

For the second group exercise, I will assign you to an analytical “desks”. These desks (which will number somewhere from 3 to 5) will be focused on some broad issue area that would be relevant to intelligence analysts. In the past, these have been: CN - Counternarcotics, CT - Counterterrorism, MIL - Military, and P.E.S.T. - Political, Economic, Social, and Technological. I will let you know your desk and the issue we will analyze when I assign you to the groups. Each of these groups will be responsible for assembling a dossier in their particular issue area.

I will ask you to compile identical a physical dossier. The information for these dossiers should come from credible and verifiable sources. The optimal dossier will draw from a wide mix of news sources and scholarly papers. The physical dossiers will be turned in at the beginning of class on Tuesday, November 14th. I will grade you on your own contribution to the dossier and your group's performance during our team analytical exercise.

Paper - You will also complete an individual paper. This paper will address an issue affecting U.S. intelligence and national security from your particular analytical "desk" issue area. Approach this paper as if you are developing a policy position for a superior to take to the Director for National Intelligence or a congressional hearing. Papers will contain four main sections (be sure to label them clearly):

1. Description – Briefly describe the analytical problem you intend to address. Provide background information needed for the subsequent sections (who, what, when, where, and how – set the conditions for your argument). You are welcome to draw from your "desk's" dossier.
2. Explanation – Identify the main analytical techniques you intend to use. Briefly describe why you selected these techniques and what you expect them to produce. What are the most important aspects that may possibly lead to a solution?
3. Analysis – This is where you apply the analytical techniques we have learned and describe how you organize and categorize the data. At the end of this section, state your position and justify your reasoning.
4. Recommendations – Draw conclusions and make some predictions based on your analysis. Critical thinking and imagination are crucial here. These can be solutions you have developed on your own, or they may be ones you have read in your sources (as long as you reference them and integrate your own analysis).

You will be responsible for turning in a paper to the class dropbox on D2L by 5:00pm on Friday, December 8th. Late assignments are penalized 10 points for each day late. We will discuss grammar and citation style as the course progresses.

Briefing – You will present your group analysis in class. I will provide a rubric regarding what I expect to see from this component. The presentations will occur over the last several class periods.

Final - The final exam will be in class and is cumulative. It will also consist of 30-35 questions, analytical technique exercises and a short essay integrating everything we have learned.

Attendance – Attendance is crucial to your success. Students are expected to attend class and complete all of the required readings prior to class. I will take attendance at the beginning of class. I will note late arrivals. Each student is allowed three (3) "grace days" before absences (excused or unexcused) begin to impact the final grade. This grade is calculated proportionally to your actual attendance. School-sponsored events and military service will not deduct from the allotted grace days, however you must alert me ahead of the absence. Neither school-sponsored events nor military service – because these

are known ahead of time - are excuses for failing to turn in an assignment on time. If you miss class, you are responsible for obtaining notes and any pertinent class news from a classmate. I will provide a small reward – an addition 2% added to your grade – should you have perfect attendance (i.e. no use of grace days).

Grades:

Grades will be based on a 100 point scale:

<u>Point Range</u>	<u>Final Course Letter Grade</u>
90 - 100	A
80 - 89.99	B
70 - 79.99	C
60 - 69.99	D
59.99 or below	F

Note: I will not round grades to the nearest whole number. I believe that this is the fairest way to determine your earned grade. I will not entertain requests to “bump up” your grade. Any concerns that you have about your grade need to be discussed with me during the semester, not after it has ended (with the exception of the final exam). Any requests for grade changes on tests, assignments, etc. during the semester must be accompanied by a written statement detailing the request and the nature of the problem. The request must detail a substantive issue (clerical error, unclear question, mathematical error, etc...); frivolous requests will be denied. This will be followed with an office meeting between the instructor and student. Grading challenges will never result in a lower grade.

University Guidelines:

Please see the attached document regarding university policies and procedures.

Note:

Technology Policy - There will be a website for the class on D2L. Non-text book readings, the syllabus, and information about deadlines, assignments, etc... will be posted there. Each student is responsible for checking the website for announcements and to retrieve any assignment in a timely manner. The instructor is not responsible for any technical difficulties encountered when accessing the course website. Technical difficulties with the course website do not serve as an excuse for late assignments. If you do experience technical problems, there is a “Student Help” link on D2L. Please feel free to see me if you have any questions or concerns.

Email Policy - Please note that all class-wide emails are sent to your school email address. If this mail is forwarded to another account, it is your responsibility to receive messages that I send. Failure to adequately and periodically check your email does not serve as an excuse for late/incomplete assignments or absences. Please also be aware that email is not necessarily a secure medium so, as a result, I will not provide grade information via email. If you have a question/concern about your grade, it is your responsibility to meet with me during office hours.

Incomplete Policy - University Policy states that “a student must satisfactorily complete the majority of course work, and average ‘D’ or better on work to date, but has been ‘unavoidably prevented from completing the remaining work of the course’”.

Class Cancellations - In the event that class must be cancelled (instructor illness, inclement weather, Nick Offerman wood working seminar, etc.), I will contact you via your OSU email and I will make note of the cancellation on the D2L course site.

Meeting with Students – Please feel free to see me if you have any questions or concerns. Please note that questions and concerns about grades are easier to solve early in the semester rather than late. My office is located in 208 Murray Hall and office hours are from noon to 3pm Tuesdays & Thursdays. If you cannot meet me during that time, please contact me to arrange an alternate meeting time.

Syllabus Changes - I reserve the right to change the syllabus during the semester. Such changes may be the addition of new readings, new policies, etc... If I do this, I will make an announcement of the change in class and on the class website.

Course Outline:

Note: All readings should be completed BEFORE class on the date for which they are listed

Week 1: Introduction

Tuesday

- Review Syllabus

Thursday

- Lowenthal, Mark M. 2017. *Intelligence: From Secrets to Policy 7th ed.* Thousand Oaks: SAGE Press, Chapter 1.*
- Warner, Michael. 2002. Wanted: A Definition of “Intelligence”. *Studies in Intelligence* 46(3): 15-22*

Week 2: Anatomy of Intelligence

Tuesday

- Lowenthal. 2017. Chapters 2 & 3. *

Thursday

- TBA

Week 3: Getting Intel

Tuesday

- Lowenthal. 2017. Chapter 4. *

Thursday

- Lowenthal. 2017. Chapter 5. *

Week 4: Consumers of Information

Tuesday

- Lowenthal, 2017. Chapter 9.*

Thursday

- Johnson, Loch K. and James J. Wirtz, eds. 2015. *Intelligence: The Secret World of Spies – An Anthology*. Oxford: Oxford University Press. Chapter 13.*
- Johnson, Loch. 2008. Glimpses into the Gems of American Intelligence: The President's Daily Brief and the National Intelligence Estimate. *Intelligence and National Security* 23(3): 333-370.*
- What the PDB looks like: <http://www2.gwu.edu/~nsarchiv/NSAEBB/NSAEBB116/> *

Week 5: Thinking About Thinking

Tuesday

- Heuer, Richards J. 1999. *Psychology of Intelligence Analysis*. Langley: CIA, Center for the Study of Intelligence. Chapter 1*
- Wastell, Colin. 2010. Cognitive Predispositions and Intelligence Analyst Reasoning. *International Journal of Intelligence and Counterintelligence* 23(3): 449-460.*

Thursday

- Heuer. 1999. Chapters 9-13.*
- Watanabe, Frank. 1997. Fifteen Axioms for Intelligence Analysts. *Studies in Intelligence* 40(5): 45-47*

Week 6: Exam

Tuesday

- Review

Thursday

- Exam

Structured Analytical Techniques:

Week 7: Idea Generation

Tuesday

- Heuer and Pherson. 2015. Chapter 5

Thursday

- Beebe and Pherson. 2012. "Who Poisoned Karinna Moskalenko?"*
 - o *In-Class Exercise*

Week 8: Scenarios & Indicators

Tuesday

- Heuer and Pherson. 2015. Chapter 6
- Berkowitz, Bruce. 2008. US Intelligence Estimates of the Soviet Collapse: Reality and Perception. *International Journal of Intelligence and Counterintelligence* 21(2): 237-250.*

Thursday

- Beebe and Pherson. 2012. "Colombia's FARC Attacks the US Homeland"*
 - o *In-Class Exercise*

Week 9: Hypothesis Generation and Testing

Tuesday

- Heuer and Pherson. 2015. Chapter 7

Thursday

- Beebe and Pherson. 2012. "Who Murdered Jonathan Luna?"*
 - o *In-Class Exercise*

Week 10: Cause and Effect

Tuesday

- Heuer and Pherson. 2015. Chapter 8

Thursday

- Beebe and Pherson. 2012. "Defending Mumbai from Terrorist Attacks"*
 - o *In-Class Exercise*

Week 11: Challenge Analysis

Tuesday

- Heuer and Pherson. 2015. 240-259

Thursday

- Beebe and Pherson. 2012. "Is Wen Ho Lee a Spy?"*
 - o *In-Class Exercise*

Week 12: Decision Support

Tuesday

- Heuer and Pherson. 2015. Chapter 11
- Prunckun. 2015. Chapter 18.*

Thursday

- Beebe and Pherson. 2012, "Violence Erupts in Belgrade"*
 - o *In-Class Exercise*

Week 13: Team Analysis

*** NOTE * - Completed Dossiers Due at Beginning of Class**

Tuesday

- GROUP EXERCISE Day 1

Thursday

- GROUP EXERCISE Day 2

Week 14: Ethics & Morality in Intelligence

Tuesday

- Johnson, Loch K. and James J. Wirtz, eds. 2015. Chapters 18 & 22.*
- Lowenthal. 2017. Chapter 13.*

Thursday

- Thanksgiving Break

Week 15: Communicating Intelligence Intelligently

Tuesday

- Office of Training and Education, Central Intelligence Agency. 2003. *Analytic Thinking and Presentation for Intelligence Producers: Analysis Training Handbook*. Langley: CIA. Parts 2 & 3.*

Thursday

- Group Presentations

Week 16: Conclusion

Tuesday

- Group Presentations

Thursday

- Review for Final

*** NOTE * - Completed Analytical Papers Due by 5:00pm Friday, December 8th**

Final: 10:00 – 11:50 Tuesday, December 12



OKLAHOMA STATE UNIVERSITY

SYLLABUS ATTACHMENT

Fall 2017

<http://academicaffairs.okstate.edu>

YOUR SUCCESS AS A STUDENT IS OUR TOP PRIORITY.

THIS INFORMATION IS PROVIDED TO ANSWER QUESTIONS MOST OFTEN ASKED BY STUDENTS.

IMPORTANT DATES

Last day to add a class (without instructor permission)	8/28/2017
Last day to drop a course with no grade and 100% refund	8/28/2017
Last day to add a class (requires instructor & advisor permission)	9/1/2017
Last day to drop a course or withdraw from the University with an automatic "W" and receive a partial refund (requires advisor signature)	9/1/2017
Last day to post 6 week grades	10/4/2017
Last day to file diploma application (for name to appear in Fall Commencement program)	11/1/2017
Last day to drop a class or withdraw from the University with an automatic "W"	11/10/2017
Last day to withdraw from all OSU classes with an assigned grade of "W" or "F"	12/1/2017
Pre-Finals Week	12/4/2017-12/8/2017
Final examinations	12/11/2017-12/15/2017
Final grades due from faculty by noon	12/19/17

Note: Outreach, Internet, and short courses have unique drop/add and refund deadlines; lookup the specific deadlines for these courses on the Short, Internet, and Outreach Class Schedules page of the Registrar's website <http://registrar.okstate.edu/SIO-Schedule>.

Fall Semester Holidays

University Holiday	9/4/2017
Students' Fall Break	10/20/2017
Students' Thanksgiving Break	11/22/2017-11/24/2017

DROPPING A COURSE AND WITHDRAWING FROM THE UNIVERSITY, students often confuse these terms.

Dropping a Course (or courses) may occur during the first twelve weeks of the semester. This means, however, that you are still enrolled in at least one other OSU course. Exceptions to the deadlines above may only be considered by petition due to documented extraordinary circumstances and committee approval. The Retroactive Drop/Withdraw Petition and the Petition for a Refund of Tuition and Fees forms are available on the Registrar's website <http://registrar.okstate.edu/Forms>.

Withdrawing from the university means dropping *all* courses and you *are no longer enrolled for the current semester*. This may occur until the Friday before pre-finals week. The withdrawal process is initiated with your academic advisor. For additional information and dates, go to: <http://academicaffairs.okstate.edu/content/adding-dropping-and-withdrawing-courses>.

ALERTS AND RESCHEDULING

If the OSU campus officially closes due to inclement weather or other emergencies, alerts are provided to local news media and posted on the OSU website. Missed exams, classes, or assignments may be rescheduled at times outside the normal meeting schedule. If valid, documented circumstances prohibit students from attending the rescheduled classes, instructors should provide reasonable alternative means for makeup.

SEEK ANSWERS TO YOUR QUESTIONS

The OSU faculty and staff want you to be successful in your educational pursuits. If you have questions or concerns, seek help EARLY. We are here to assist you.

ACADEMIC INTEGRITY

101 Whitehurst/405-744-5627/<http://academicintegrity.okstate.edu>
OSU is committed to maintaining the highest standards of integrity and ethical conduct. This level of ethical behavior and integrity will be maintained in this course. Participating in a behavior that violates academic integrity (e.g., unauthorized collaboration, plagiarism, multiple submissions, cheating on examinations, fabricating information, helping another person cheat, unauthorized advance access to examinations, altering or destroying the work of others, and altering academic records) will result in an official academic sanction. Violations may subject you to disciplinary action including the following: receiving a failing grade on an assignment, examination or course, receiving a notation of a violation of academic integrity on your transcript, and being suspended from the University. You have the right to appeal the charge.

COPYRIGHT & FAIR USE POLICY OF COURSE MATERIALS

Course materials may not be published, leased, sold to others, or used for any purpose other than appropriate OSU-related individual or group study without the written permission of the faculty member in charge of the course and other copyright holders. This paragraph grants you a limited license giving you access to materials for this course, including PowerPoint slides, audio/video recordings, written, or other materials, for appropriate OSU-related educational use only. Lectures should not be recorded without permission from the faculty member and must not be further disseminated or shared.

CLASS ATTENDANCE

Class attendance is a critical component of learning; therefore, you are expected to attend and participate fully in all scheduled class meetings. Many instructors consider attendance so essential that your grade may be affected by your absence. *SOME DEPARTMENTS AND PROFESSORS HAVE MANDATORY ATTENDANCE POLICIES*. If no written attendance policy is provided before the last day to add a class without instructor permission, no penalty may be assessed for class absences although you may not be permitted to make up certain in-class activities. If you are required to participate in official university-sponsored activities or military training, you should receive an excused absence unless the written course attendance policy indicates otherwise. If you will be absent from class for sponsored activities, you must provide prior notification of the planned absence to the instructor. You may be required to submit assignments or take examinations before the planned absence.

PRE-FINALS WEEK POLICY

Final examinations are scheduled at the end of each semester and are preceded by pre-finals week, which begins seven days prior to the first day of finals. During pre-finals week, all normal class activities will continue; however, no assignment, test, or examination accounting for more than 5% of the course grade may be given; and no activity or field trip may be scheduled that conflicts with another class. This excludes makeup and laboratory examinations, out-of-class assignments (or projects) made prior to pre-finals week and independent study courses. No student or campus organization may hold meetings, banquets, receptions, or may sponsor or participate in any activity, program, or related function that requires student participation. For additional information, contact the Office of Academic Affairs, 405-744-5627, 101 Whitehurst.

FINAL EXAM OVERLOAD POLICY

In the event you have three or more final exams scheduled for a single day, you are entitled to arrange with the instructor of the highest numbered course (4 digit course number) or two highest, if you have four finals on one day, to re-schedule that examination(s) at a time and place of mutual convenience during final exam week. If the final exam overload includes a common final exam, the common final exam is excluded from rescheduling unless multiple common exams are scheduled at the same time. You should submit this request in writing, with a copy of your class schedule, at least two weeks prior to the beginning of final exam week. The instructor has one week prior to the beginning of final exam week to arrange a mutually convenient time and place for administration of the final exam. After one week, if an agreement cannot be reached, take the request to the department head.

INFORMATION TECHNOLOGY

Student Email - OSU uses your OKSTATE.EDU email address as a primary form of communication. Students are expected to check their OSU email on a frequent and consistent basis to remain informed of their official university business. If you do not use the OSU email system you must redirect your okstate.edu email using the Orange-Key System (www.okey.okstate.edu). Failure to maintain an accurate email address may result in missed or lost university communications. For email assistance contact the IT Helpdesk at 405-744-HELP (4357).

Computer Labs - A complete description of computer labs and hours of operations are available at their website: <https://it.sharepoint.okstate.edu/TechnologySupport/DeskSide/default.aspx>. Lab information is also available by calling the Information Technology Help Desk at 405-744-HELP (4357).

EQUAL OPPORTUNITY

408 Whitehurst/405-744-9153/<https://1is2many.okstate.edu/>
OSU is committed to maintaining a learning environment that is free from discriminatory conduct based on race, color, religion, sex, sexual orientation, gender identity, national origin, disability, age or protected veteran status. OSU does not discriminate on the basis of sex in its educational programs and activities. Examples of sexual misconduct and/or sex discrimination include: sexual violence, sexual harassment, sexual assault, domestic and intimate partner violence, stalking, or gender-based discrimination. OSU encourages any student who thinks that he or she may have been a victim of sexual misconduct or sexual discrimination to immediately report the incident to the Title IX Coordinator (405-744-9153) or Deputy Title IX Coordinator (405-744-5470). Students may also report incidents of sexual misconduct or sex discrimination to a faculty or staff member, who is then required by federal law (Title IX) to notify the Title IX or Deputy Title IX Coordinator. If a reporting student would like to keep the details confidential, the student may speak with staff in the Student Counseling Center (405-744-5472) or one of the University's Sexual Assault Victim Advocates (Mon-Fri 8 AM-5 PM, 405-564-2129 or 24 Hour Help Line 405-624-3020).

STUDENT DISABILITY SERVICES

315 Student Union/405-744-7116/<http://sds.okstate.edu/>
According to the Americans with Disabilities Act, each student with a disability is responsible for notifying the University of his/her disability and requesting accommodations. If you think you have a qualified disability and need special accommodations, you should notify the instructor and request verification of eligibility for accommodations from Student Disability Services. Please advise the instructor of your disability as soon as possible, and contact Student Disability Services, to ensure timely implementation of appropriate accommodations. Faculty have an obligation to respond when they receive official notice of a disability but are under no obligation to provide retroactive accommodations. To receive services, you must submit appropriate documentation and complete an intake process to verify the existence of a qualified disability and identify reasonable accommodations.

STUDENT CONDUCT EDUCATION AND ADMINISTRATION

328 Student Union/405-744-5470/<http://studentconduct.okstate.edu/>
By enrolling at Oklahoma State University, you accept responsibility for complying with all University policies and contracts, and for local, state and federal laws on- or off-campus that relate to the University's mission. **The Student Code of Conduct** educates students about their civic and social responsibilities including policies and procedures involving student misconduct.

In general, the University expects students to aspire to follow and promote the Cowboy Community Standards or integrity, community, social justice, respect, and responsibility.

EDMON LOW LIBRARY HOURS

405-744-9775 or 405-744-9741

Sunday

Monday-Thursday

Friday

Saturday

*For holiday and intersession hours, check

<http://library.okstate.edu/about/hours>

www.library.okstate.edu

Text 405-592-4128

Opens at 9:00 AM

Open 24 hours

Closes at 10:00 PM

9:00 AM-10:00 PM

*Contact the following for information on hours of operation:

Architecture Library 405-744-6047

Curriculum Materials Library 405-744-6310

Veterinary Medicine Library 405-744-6655

WHERE TO GO FOR HELP

ACADEMIC RELATED SERVICES

Instructor - If you have questions regarding your class, talk to your instructor. Faculty members usually include their office hours and/or phone number in the class syllabus. If you cannot locate this information, set a time to meet with your instructor by speaking with him/her prior to or immediately following your class session or check with the departmental office on when the instructor may be available.

Academic Advisor - All students will benefit by conferring with an advisor on a regular basis. If you do not know your advisor or would like to learn more, talk to the Student Academic Services Director for your college.

Bursar

113 Student Union/405-744-5993

<http://bursar.okstate.edu/>

The Bursar Office bills and collects tuition, fees, campus housing, and other university related charges. The Bursar Office also processes and disburses all federal and campus-based funds to students' bursar accounts and refunds any overpayments on students' bursar accounts.

Career Services

360 Student Union/405-744-5253

<http://hireosugrads.com>

Locate your College's Career Consultant on the Career Services website. Use <http://hireosugrads.com> to search for part-time jobs.

Concurrent Student Services and Advising

University College/040 Student Union/405-744-1389

<http://universitycollege.okstate.edu/concurrent/index.html>

Contact Brett Rowh to find out about academic services for concurrent students or to schedule your next advising appointment.

Foreign Language Placement Test

206 Gunderson Hall/405-744-9547

<http://languages.okstate.edu/>

Students with prior foreign language experience in French, German, or Spanish who take the placement exam and then score a 'B' or higher in a more advanced class, will get up to 6 credit hours for the classes below it. Schedule your free test by emailing Nick Howland at nick.howland@okstate.edu.

Multicultural Affairs

240 Student Union/405-744-5481

<http://oma.okstate.edu/>

Academic, career, and personal success programs are available. Student organizations representing diverse communities and annual events are offered.

Pre-Professional Student Services

University College/040 Student Union/405-744-1389

<http://universitycollege.okstate.edu/>

Pre-professional services for students from any major on campus, including coordination of contacts with health care professional schools and student interview processes.

Registrar

322 Student Union/405-744-6876

<http://registrar.okstate.edu/>

The Office of the Registrar provides services related to the creation and maintenance of student academic records. We are here to assist students with enrollment, official transcript requests, degree and enrollment verification, updating personal information in the Student Information System, graduation, and other services.

Scholarships & Financial Aid

119 Student Union/405-744-6604

<http://financialaid.okstate.edu>

Over 80 percent of Oklahoma State University students received scholarships, grants, work, and low-interest loans totaling over \$320 million last year. Contact the Office of Scholarships & Financial Aid to apply for financial aid or to meet with a financial aid counselor.

Transfer Students Services

University College/040 Student Union/405-744-1389

<http://universitycollege.okstate.edu/transfer/index.html>

This office provides undergraduate transfer students with a seamless transition to OSU by collaborating with various departments on campus, including the Office of Undergraduate Admissions, the LASSO Center, the Office of the Registrar, and Financial Aid.

University Assessment and Testing

107 University Assessment and Testing Building/405-744-5958

<http://uat.okstate.edu/>

Campus and national tests as well as testing accommodations are provided.

Veteran Benefit Services

322 Student Union/405-744-6343

<http://registrar.okstate.edu/Veteran-Benefit-Services>

This office provides information and assistance in completing the appropriate forms to apply for educational benefits through the U.S. Department of Veterans Affairs and through the State of Oklahoma.

Veteran Student Academic Services

University College/040 Student Union/405-744-1389

<http://universitycollege.okstate.edu/veteran/index.html>

This office works with veteran and military-affiliated students to aid in their transition from military service to successful careers by ensuring they succeed academically through coordination of support services from both on- and off-campus entities.

HEALTH RELATED SERVICES

Counseling Psychology Clinic

107 Public Information Office/405-744-6980

<https://education.okstate.edu/cpsy/clinic>

Faculty and graduate students offer high quality and cost efficient psychological and mental health services to students Monday through Friday.

University Counseling Services

320 Student Union/405-744-5458

<http://www.okstate.edu/ucs/>

Services include personal counseling, the Alcohol & Substance Abuse Center, and stress management through the Reboot Center.

University Health Services

1202 W. Farm Road/405-744-7665

<http://uhs.okstate.edu/>

An allergy clinic, lab services, x-ray, travel clinic, women's clinic and pharmacy are among the services offered at this campus outpatient medical clinic.

Wellness Department

405-744-5510

<http://wellness.okstate.edu/>

Intramurals, group fitness and sports clubs are among the many programs and services available through the Wellness Department.

CAMPUS LIFE RELATED SERVICES

Fraternity & Sorority Affairs

211J Student Union/405-744-5490

<http://gogreek.okstate.edu/>

For questions and comments about fraternity and sorority organizations, contact Ival Gregory at ival.gregory@okstate.edu.

Housing & Residential Life

100 Iba Hall/405-744-5592

<http://reslife.okstate.edu>

For questions and comments about housing and residential life, contact the Housing administration office.

Leadership and Campus Life

211 Student Union/405-744-5488

<http://lcl.okstate.edu>

Get involved through student organizations; the Center for Ethical Leadership; International Students & Scholars; Non-traditional Student Services; and Parent & Family Relations.

Service-Learning Volunteer Center

211G Student Union/405-744-5145

<http://volunteer.okstate.edu/>

Find volunteer opportunities and earn the recognition C.O.R.D. to wear at graduation.

University Dining Services

076 Student Union/405-744-4424

<http://dining.okstate.edu/>

For questions and comments about meal plans or university dining operations, contact University Dining Services.

ACADEMIC SUPPORT RESOURCES AND TUTORING

Learning and Student Success Opportunity (LASSO) Tutoring Center

021 Classroom Building/405-744-3309

<https://lasso.okstate.edu/>

LASSO offers free individual and group tutoring for a variety of courses.

STUDENT ACADEMIC SERVICES CENTERS

Agricultural Sciences & Natural Resources

136 Agricultural Hall/405-744-5395

Contact: Dr. Deb VanOverbeke

<http://casnr.okstate.edu/students/ssc>

Academic support and career guidance resources are available for CASNR students.

Arts & Sciences

213 Life Sciences East/405-744-5658

Contact: Dr. Amy Martindale

<http://casstudents.okstate.edu/>

Academic support and career guidance resources are available for Arts & Sciences students.

Education, Health & Aviation

106 Willard Hall/405-744-6350

Contact: Leslie Evans

<http://education.okstate.edu/watson>

Academic support, advisement and career counseling is available to all education majors.

Engineering, Architecture & Technology

110 Engineering North/405-744-5276

Contact: Lance Millis

<https://studentservices.okstate.edu/advising>

Academic advising and career services are available for all CEAT students. Tutoring is offered for general math, science, and engineering courses.

Human Sciences

101 Human Sciences/405-744-2772

Contact: Kristi Seuhs

<http://humansciences.okstate.edu/current-students>

Academic support and career guidance resources are available for Human Sciences students.

Spears School of Business

103 Business Building/405-744-2772

Contact: Marissa McIntyre

<http://spears.okstate.edu/ss/>

Academic advisement is provided for freshmen through seniors in all business major areas.

University College Advising

214 Student Union/405-744-5333

Contact: Missy Wikle

<https://uca.okstate.edu/>

University College Advising has academic advisors to help with your academic needs, whether planning your semester schedule, teaching your First-Year Seminar class, looking at degree options, or helping to bridge the gap between student life and academic success. Call or visit the office anytime Monday through Friday, between 8:00 a.m. and 5:00 p.m.

DISCIPLINE SPECIFIC TUTORING**Academic Development Center**

Kerr-Drummond Mezzanine/405-744-5905

<http://reslife.okstate.edu/vac>

Tutoring and supplemental instruction are available on select weekday, weekend, and evening hours.

Accounting

416 Business Building/405-744-2863

Walk-in tutoring is available for ACCT 2103, 2203, and 3103. See

<https://spears.okstate.edu/accounting/ace/> for hours.

Biology & Zoology

303 Life Sciences West

<http://biol1114.okstate.edu>

Tutoring is provided for BIOL 1114.

Chemistry

453 Physical Science/405-744-9046

Tutoring for chemistry classes is available.

Civil & Environmental Engineering

315 Engineering South/405-744-9308

Tutoring for Statistics and Strength of Materials is available. Contact for more information.

Eta Kappa Nu Electrical and Computer Engineering Honor Society

010 Engineering South/405-744-4910

<https://campuslink.okstate.edu/organization/eta-kappa-nu>

Tutoring is provided by Eta Kappa Nu membership for Circuits, Network Analysis, and Electronic Devices.

Foreign Languages

206 Gunderson Hall/405-744-9547

<http://languages.okstate.edu>

Two 28-user labs fully equipped with personal computers and listening/recording devices are available. Students may practice vocabulary building and grammar in the target language.

Graduate Research and Writing Lab

Contact: Victor D. Baeza/victor.baeza@okstate.edu/405-744-1241

<http://info.library.okstate.edu/RLS/grads>

Tutoring is available evenings from 5:00 p.m.-8:00 p.m. on Monday and Tuesday for current OSU graduate students.

History

101 S Murray Hall/405-744-5680

<http://history.okstate.edu/contact>

Tutoring is given for Survey of History and upper division courses.

Mathematics Learning Success Center

5th Floor Edmon Low Library/405-744-5818

<http://www.math.okstate.edu/>

Tutors are available to answer questions for classes ranging from Beginning Algebra through Calculus II. Tutoring for Differential Equations and Linear Algebra is offered at specific times.

Writing Outpost

102 Q, R, S Edmon Low/405-744-6671

<http://osuwritingcenter.okstate.edu>

30-minute walk-in consultations for writing projects are offered on a first come-first served basis on Monday-Thursday evenings 7:00 p.m.-10:00 p.m.

Writing Center

440 Student Union/405-744-6671

<http://osuwritingcenter.okstate.edu>

The Writing Center helps writers throughout the composing process; plan to visit early and often throughout the semester, not just the day before an assignment is due. Tutors work with students to improve brainstorming, organizational, and composing techniques.

Writing Center West

103 Ag Hall/405-744-6671

<http://osuwritingcenter.okstate.edu>

30-minute walk-in consultations for writing projects are available Monday-Friday from 11:30 a.m.-2:30 p.m.

FOR MORE INFORMATION**go.okstate.edu/apps**

The OState app is your link to campus departments, OSU news, and maps. The Orange Shield app is the official safety app of OSU.

my.okstate.edu

This portal connects students to a wide range of campus services including links to student email, the library, and the Online Classroom and Community (D2L).

For other comments and inquiries, please contact academics@okstate.edu.